



April 20, 2021

Dear Calgary Fire Families,

Based on an analysis of Association financials, each Calgary Fire player will receive a refund of **55%** of registration fees paid. Please note, refunds exclude pre-season prep camp fees and/or tryout fees as these were collected separately and not part of registration fees.

GHC's COVID-19 Refund was calculated on a cost recovery basis and was guided by the following:

- Costs incurred per player per division;
- Fairness to our members given the financial strain and uncertainty of the COVID-19 pandemic;
- Long-term financial health of the organization.

GHC evaluated the major costs incurred by the Association (Ice, Coach Development & Honorariums, Player Development, League Fees, Team Expenses, Administration, Banking, Office Expenses) and allocated these costs to each division. Each division incurred approximately 45% of their respective registration fees. The Board voted unanimously to approve a refund of 55% of fees paid.

In addition, each teams' surplus fundraising amount was used to offset incurred costs on a team-by team basis. The amount of the reduced cost for each team will be divided evenly among the players of each team respectively and added to the refund calculation (on a team-by-team basis).

More refund information is available on our website: girlshockeycalgary.com/refunds. Payment details can be viewed by logging into your TeamSnap account (using a web browser) and scrolling down to the My Registrations section of the dashboard.

We know this has been a challenging year. Thank you for your patience and understanding.

Sincerely,

John MacDonald

President
Girls Hockey Calgary Association (GHC)

Grant Borbridge

Vice President AAA/AA
Girls Hockey Calgary Association (GHC)