



# TREASURER HANDBOOK

Effective  
September 2022

**Girls Hockey Calgary Association (GHC)**  
Great Plains Recreational Facility  
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Calgary, AB  
T2C 4S9 Canada

[girlshockeycalgary.com](http://girlshockeycalgary.com)

# Table of Contents

<i>Welcome</i> .....	2
<i>Overview</i> .....	3
<i>Banking</i> .....	4
Signatories.....	4
Payments.....	4
Deposits.....	5
Risk Management.....	5
Additional Team Bank Accounts.....	5
Returning Your Team Bank Account.....	5
<i>Budgets</i> .....	7
Cash Call.....	7
Fundraising.....	7
Fundraising with Raffles.....	8
Sponsorships and Donations.....	8
Unbudgeted Expenses.....	9
Financial Assistance.....	9
<i>Reporting</i> .....	10
Initial Budget Approval.....	10
Financial Reporting to Parents.....	10
Financial Reporting to GHC.....	10
Other Financial Reporting.....	10
<i>Retention of Financial Information</i> .....	11
<i>Compliance</i> .....	11

## Welcome

Thank you for volunteering for the role of Team Treasurer for your daughter's minor hockey season.

Each GHC team is responsible for its own financial operations. Teams must anticipate, budget and fundraise for any team costs, and must be accountable to both the association and parents through careful and sensitive budgeting.

The purpose of this document is to guide you through the Team Financial Guidelines & Policy found the GHC Policy Manual (Section 12). All association policies and procedures are available on our [Policy](#) webpage.

As a registered Canadian amateur athletic association, GHC is required to meet specific accounting standards. Failure to do so jeopardizes our status with our governing bodies, and can put our Team Treasures, signatories and membership at risk. Teams must regulate their financial activities in a way that meets the association policy, ensures the proper use of funds and reduces risk to all parties.

We appreciate your assistance in this regard.

Have a wonderful season!

## Overview

Fees paid to Girls Hockey Calgary Association (GHC) for registration entitle each player to participate on a hockey team. GHC provides each team in the association with jerseys, practice ice times, and registration and participation in the applicable hockey league.

Each team will incur additional costs during the hockey season that are not part of the fees paid to GHC, and therefore must anticipate and budget for these costs. These additional costs are the responsibility of the team and parent group. The funds to cover these costs will have to be raised through a payment from each family or by fundraising to cover these costs.

The Team Manager must appoint a Team Treasurer who is responsible for collecting, banking, and disbursement of team funds. The Team Treasurer cannot be the spouse, direct relation, or a person residing in same residence of the team's Head Coach.

The Team Treasurer shall account for fundraising and spending of the hockey team, and report to GHC and to the parents of the respective hockey team. The Team Manager is required to ensure that the Team Treasurer provides to the team parents and to GHC the financial information as outlined in this document and as required by GHC Policies & Procedures.

At any time, the GHC Board of Directors can request team financial statements or authorize the GHC treasurer to intervene on behalf of the society.

## Banking

GHC has set up team bank accounts for all teams. At your banking appointment you will have the option to choose a bank plan that fits your team needs. Currently the team account is set up as a savings account (no fees). Bank location:

*Scotiabank – Beddington Towne Centre  
8120 Beddington Blvd NW  
Calgary, AB  
T3K 2A8*

### Signatories

Each team requires two signatories — the Team Treasurer and a second signatory (commonly the Team Manager but can be another parent). The two signatories should not have a personal relationship or connection outside of the team. The segregation of duties means that no single person is responsible for a transaction from start to finish. The two signatories must complete an email an Onboarding Form to our Scotiabank rep:

*Mohan Balachandran  
Scotiabank Advisor  
Email: [mohan.balachandran@scotiabank.com](mailto:mohan.balachandran@scotiabank.com)  
Phone: 403-299-6167 x4200*

Our Scotiabank rep will then set up a time to meet with you to finalize the account and give you all the necessary banking information for the season. Teams will receive bank cards and (10) cheques.

### Payments

Cheques written from the team bank account require two signatures. When writing a cheque, please fill out the description line and, if one is available, write the invoice number on the cheque. *Do not make cheques out to cash.*

Ensure receipts are obtained or a copy provided for all transactions. In general, receipts should be numbered for easy tracking and should contain the following information:

- Date of transaction
- Service rendered/purpose of payment
- Company owing payment
- Company receiving payment
- Signature of individual accepting payment
- Amount
- Form of payment

## Deposits

Deposits can be made using the ATM card or in-person through a bank teller. All funds received must be deposited as soon as practicable.

*Interac* e-Transfers are permitted for securely sending and receiving funds. ALL *Interac* e-Transfers must use the verified GHC email that will be provided to you. No incoming team deposits (i.e. cash calls, team revenue) should be sent to personal email addresses.

## Risk Management

The GHC Team Financial Guidelines & Policy found in the GHC Policy Manual (Section 12) are intended to meet the accounting standards of our governing bodies, to reduce the risk of fraud and susceptibility to phishing scams, to ensure that all transactions cannot be re-directed into an account at another bank, and to ensure that all transactions are traceable in the event of an audit. Therefore:

- Use of personal bank accounts is **NOT** permitted.
- Do not make cheques out to cash.
- In situations where payment is CASH ONLY (for example, payments to CZRC Officials for exhibition games) a detailed and signed invoice or statement must be kept containing the relevant payment information.

## Additional Team Bank Accounts

Should your team host a tournament, you have two options for managing tournament finances:

- Use your Team Bank Account
- Contact GHC ([admin@girlshockeycalgary.com](mailto:admin@girlshockeycalgary.com)) to set up a separate tournament account. If you anticipate hosting a tournament and would like to set up a tournament account through GHC banking, please contact us as soon as possible.

## Returning Your Team Bank Account

Each team is required to leave a minimum balance of \$30 at the end of the year. Any remaining monies should be:

- Distributed equally to parents up to the amount of the cash calls they have respectively contributed.
- Donated to the GHC's Financial Assistance Fund in support of players in our league who are struggling to meet the financial demands of hockey.
- Donated to another charity organization(s).

Each parent must have the option to receive back their pro-rata share of any remaining team funds (based on cash call contributions) and/or to donate their share in the manners outlined above.

Any funds remaining in the bank account as of **May 1, 2023** will be transferred to the GHC Financial Assistance Fund.

## Budgets

Each team must prepare a budget for the upcoming hockey season. An optional template is provided on the GHC website. Examples of costs may include, but are not limited to:

- Additional ice time above the ice time allocated by GHC
- Tournament Fees
- Team Equipment
- Team apparel (including hockey socks)
- Team social events
- Travel costs
- Player Development (i.e. Dryland Training, etc.)
- Practice Jerseys
- Year End Party/Gifts
- Bank Fees

## Cash Call

The intention of a cash call is to provide immediate cash flow for a team's operations and activities. The amount of a cash call should be appropriate for the budget. Cash calls should not be made in the absence of an approved team budget.

Returning cash calls to parents should be a priority if any balance from fundraising is remaining in the team account at the end of the season. It is important to note that parents can only be reimbursed for the amount that they have contributed as a cash call. Any funds remaining in the bank account as of **May 1, 2023** will be transferred to the GHC Financial Assistance Fund in support of players in our league who are struggling to meet the financial demands of hockey.

## Fundraising

GHC does not restrict the type of costs that a team may incur. Parent oversight and good judgment will be the overall deciding factors when it comes to determining what spending is appropriate for their girls. These costs are to be shared equally by the parents of the hockey players and can be minimized by fundraising activity.

Fundraising activity also needs to be planned & budgeted for and can include, but are not limited to:

1. Silent Auction
2. Bottle Drives
3. Fundraising Sales
4. Raffles



The amount and type of fundraising activities is determined by the parents of each hockey team. There is not a requirement to do any fundraising, however fundraising will reduce costs to the parents to cover team expenses.

### Fundraising with Raffles

If a raffle (i.e. 50/50 draw, raffle for prizes, etc.) is planned as a team fundraising activity, the team is required to operate as a properly licensed raffle as per The Alberta Gaming, Liquor and Cannabis Commission (AGLC) regulations and requirements. In order to obtain a raffle license, a team must complete the form Eligibility for Raffle License which can be obtained at <http://www.aglc.ca>.

Application must include "Girls Hockey Calgary - TEAM NAME." Approval is normally received from the AGLC in 3 to 5 business days. A team only needs to apply for eligibility one time. Once the team receives its AGLC identification number, the team can apply to obtain raffle licenses for any raffle activity planned (done online via AGLC or at any Alberta registry agent). TEAMS WILL NOT BE ABLE TO USE THE GHC'S AGLC ID # TO OPERATE TEAM LEVEL RAFFLES.

It is important to ensure that the Team Manager and/or Treasurer are familiar with the AGLC requirements for operating a raffle, and that all licensing and record keeping and reporting requirements are met. A summary of your raffle fundraising must be sent to AGLC using a prescribed reporting form within 60 days of your raffle event. Failure to do so will jeopardize the GHC's own status with the AGLC and may affect our ability to fundraise as an association in the future, including our own raffle license and casino fundraising.

If your team plans to operate a raffle and is applying to the AGLC for eligibility – please notify GHC by sending an email to [treasurer@girlshockeycalgary.com](mailto:treasurer@girlshockeycalgary.com) outlining your plans.

For further information: <https://aglc.ca/gaming/charitablegaming>

### Sponsorships and Donations

A team may be offered a sponsorship or donation from an individual or company in support of the team's expenses. The sponsorship or donation may be designated for a specific expenditure or may be used at the team's discretion.

Sponsorships and donations may also take the form of a good or service (rather than money). It is recommended that all sponsorships and donations to a team be acknowledged by some form of thank you note or letter of appreciation to the donor.

All apparel sponsorship should follow the GHC Hockey Apparel, Branding & Logo policy in the [GHC Policy Manual](#) (Section 17).

### Unbudgeted Expenses

Any unforeseen (unbudgeted) expenditures/payments that arise during the year should be discussed with the parents before any transaction takes place.

### Financial Assistance

Some families may be burdened by many competing financial demands and, on occasion, payment plans may be requested for cash calls. Alternatively, families may request to fundraise an additional amount to cover the cost of the cash call. These agreements must be reached between the Team Manager and the requesting family as early into the season as possible. Remember to advise the Team Treasurer in advance of any requests and consideration of payment plans.

Girls Hockey Calgary Association (GHC) provides a Financial Assistance Fund to assist families who are struggling to meet the financial demands of hockey. This and other funds can cover partial up to full costs of registration fees. The application, as well as other financial assistance resources, can be found on our GHC Registration webpage.

## Reporting

### Initial Budget Approval

Team Budgets should be completed by the Team Treasurer as soon as possible and emailed to the team for approval. 75% approval is required from the parent group.

### Financial Reporting to Parents

It is recommended that the Team Treasurer provide regular updates to the team with respect to the financial position of the team in order to prevent “surprises” and/or misunderstandings. A simple financial update could include a summary of money spent and on what, and how much more would be required to pay for budgeted expenditures as outlined in the initial budget.

A final Budget vs. Actuals Report must be prepared and provided to parents and GHC. This can be included in the optional template is provided on the GHC website. The report should account all money raised through fundraising, parent contributions, sponsorships, donations, etc., and all money spent compared to the approved budget. This must be done by the end of the month following the end of the team’s hockey season (end of season is defined as final game played).

### Financial Reporting to GHC

At any time, GHC may request the following financial reporting:

- Initial Budget Approval as detailed above.
- A copy of the Budget vs. Actuals Report sent to parents.
- Confirmation that excess funds were distributed to the parents or donated as applicable.

### Other Financial Reporting

A team parent or a member of the GHC Board of Directors is entitled to request financial information at any time from any GHC team. If requested, the team must provide the following within seven (7) days of the request, as applicable:

1. A copy of the most recent bank statement.
2. A list of outstanding items that are to be paid.
3. A current financial statement indicating the funds raised and money spent up to a date that is within 30 days of the date of the request.

Any parent request for any of the above financial information is required to be in writing (i.e. email) with a copy of the request sent to the GHC Treasurer at [treasurer@girlshockeycalgary.com](mailto:treasurer@girlshockeycalgary.com).

## Retention of Financial Information

Receipts (or copies of receipts) should be obtained where applicable for expenditures and retained with the team financial records. The financial records of the team must be kept for three years following the end of the hockey season.

## Compliance

Compliance with the above financial guidelines and policies is mandatory. Please contact the GHC Treasurer with any questions or if assistance is required.

Non-compliance can result in sanctions against the Head Coach, Team Manager, or Team Treasurer as deemed appropriate by the GHC Board of Directors.